THE DAVOS 2027 PROVOCATION

WHAT IF COHERENCY IS THE NEW CURRENCY?

Deliberate conversations need deliberate conditions.

TPC House at Davos is convened by TPC and NO.17 Foundation, under AT ONE, during the World Economic Forum Annual Meeting. For five days it holds the conditions for different people, ideas and forms of capital to move together.

ONE QUESTION FOR ALL OF 2027

What if humanity shares the same story of life?

At its deepest, it is the existential question of life: whether, beneath our differences of culture, institution and belief, we belong to one story.

In practice, it asks for shared purpose and coordinated action: one system of living, in place of one that separated and narrowed everything for efficiency, at the cost of relationship.

FROM WHAT TO HOW

How do we live together?

AT ONE IMPACT WEEK 2026 asked what if love became infrastructure. What came back was a how: not co-existing side by side, but flourishing together, as a WE.

WHY CURRENCY

What lets value move

The world does not lack capital. It lacks a way for capital, ideas and people to move together. Coherence is earned in relationship, exchanged in conversation, and holds value only where there is trust.

NOT SAMENESS

Look at a forest

Everything has its own role and nothing exists alone. Agreement asks us to think the same. Coherence lets us think differently and still move together.

FROM I TO WE

1. **Humanity shares the same story of life.**
2. **When we are coherent, we can live it together.**
3. **To be coherent, we build deep and pure relationships.**
4. **TPC House creates the conditions for both.**

THE CONDITIONS FOR COHERENCE

We cannot manufacture coherence. But we can create the conditions for it.

FROM PARTS TO WHOLE

Inclusive. Embracing.

We learn to see beyond our own part.

FROM SEPARATE TO CONNECTED

Non-violent, yet truthful and with integrity.

We stay in relationship, even when we disagree.

FROM CONTROL TO EMERGENCE

Harmonious, and in flow.

We leave room for something new to emerge.

These are not rules. They are practices, beginning with each of us. TPC House was named the House of Inclusivity in Davos 2026; in 2027 it holds these conditions for every conversation.

HOW WE SHOW UP: SEVEN PRINCIPLES OF RELATIONSHIP

Expressed in 28 Chinese characters and rooted in tradition and ancient wisdom, they describe how every living system grows, and apply to anyone who wants to meet others well.

格物致知	**Listening to Understand**	Be still and see things as they are, holding our own views lightly.
至誠為本	**Integrity as Foundation**	Hold to a pure intention, so that what we do mirrors what we believe.
整體依存	**Holistic Interdependence**	Each of us is a part of one whole, and essential to it.
主動調整	**Proactive Adjustment**	Meet change by adjusting ourselves, rather than resisting it.
相輔相成	**Dynamic Integration**	Let our differences complete one another, finding balance in movement.
和合共創	**Harmony Co-Creation**	Keep our own integrity while we create together.
解脫自我	**Self-Liberation**	Let go of what no longer serves us, and renew ourselves.

ONE QUESTION, THREE CONVENINGS: A SPIRAL, NOT A SEQUENCE

DAVOS · 18–22 JAN 2027

What if coherency is the new currency?

The conditions for people, ideas and capital to move together.

HONG KONG · 28–30 APR 2027

What if shared work became shared wealth?

Wealth owners and family businesses stewarding wealth for impact, together.

SINGAPORE · SEP 2027

What if every return became a beginning?

A check-in that amplifies: more partnerships, wider impact. (Working title)

HOW WE GOT HERE

IMPACT WEEK 2025
What do we invest in? Capital.

DAVOS 2026
How do we lead? Consciousness.

IMPACT WEEK 2026
What if love became infrastructure? Relationship.

DAVOS 2027
What if coherency is the new currency? Coherence.

BRING THE PART YOU HOLD

TPC House, Promenade 40, CH-7270 Davos · contactus@at-one.org

PARTNERING WITH TPC HOUSE

BRING THE PART YOU HOLD

In 2027, every AT ONE convening carries one question: **what if humanity shares the same story of life?** TPC House at Davos grounds it in a provocation, **what if coherency is the new currency?**, and holds the conditions for different people, ideas and forms of capital to move together. No one holds the whole answer. Each partner brings a part.

AT A GLANCE

Dates	18–22 January 2027, during the World Economic Forum Annual Meeting
Venue	TPC House, Promenade 40, CH-7270 Davos, Switzerland
Convened by	TPC (Tsao Pao Chee) and NO.17 Foundation, under AT ONE
The journey	Davos (January) · AT ONE IMPACT WEEK Hong Kong (28–30 April) · AT ONE IMPACT WEEK Singapore (September)
Contact	contactus@at-one.org

WHAT PARTNERS LEAVE WITH

The other parts of your question. Time with people across business, capital, philanthropy, government, science and community.

Commitments that mean something. Made in a setting of integrity, not performance, and witnessed with consent.

A different Davos. A calm House in the busiest week of the year, where the conditions themselves are the experience.

Real work moved forward. Rooms designed for hands-on work, not only discussion.

A place in the 2027 journey. What starts in Davos continues in Hong Kong and Singapore.

IN THE HOUSE

Convene with coherence
Room to listen and see beyond our own perspective.

Difficult sessions, held well
Disagreement without losing the relationship.

Project studios and clinics
Partner-led sessions that move real work.

Inner work and practice
Short practices leaders carry home.

Shared tables and commitments
Relationships, and commitments sealed when ready.

WAYS TO PARTNER

Every partnership starts from the same invitation: bring the part you hold. Contribution and recognition are agreed with each partner.

PARTNER	WHAT YOU BRING	WHAT YOU SHAPE
Convening partner	A long-term commitment to the 2027 journey	Co-host the House with TPC and NO.17: shape a day or an ecosystem, and carry the work on to Hong Kong and Singapore
Ecosystem partner	Leadership in one of four ecosystems: ocean, rural, urban or human consciousness	A strand of conversations and working sessions around your ecosystem, aligned with the Earth Systems Agenda
Session partner	A real question, or work already underway	A conversation, project studio, process clinic or difficult session in the House
Knowledge and practice partner	Research, insight or inner practice	Content and practice that deepen the conversations and that leaders can carry home
Hospitality and in-kind partner	Food, culture, design or services	The experience of the House: the shared tables, the calm, the welcome

Every session is co-designed with the House team so the three conditions are present in the room, whatever the topic.

WHAT WE ASK OF PARTNERS

Come with something real: a question you cannot answer alone, or work you want to move.

Bring the people who hold the other parts of it.

Show up in the spirit of the conditions and the seven principles: listen to understand, act with integrity, and leave room for what emerges.

Treat commitments made in the House as acts of integrity, not announcements.

THE CONVENERS

TPC (Tsao Pao Chee) is a fourth-generation family business holding company headquartered in Singapore, committed to a Well-being Economy.

NO.17 Foundation is TPC's systems and capital stewardship platform, where capital, collaboration and consciousness converge. Rooted in SDG 17.

AT ONE is the convening platform behind TPC House at Davos and AT ONE IMPACT WEEK.

START A CONVERSATION

We convene, listen and witness. We do not broker deals, give legal counsel or act as consultants.

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